A. Presidents Forum – Chairman Nevins announced there will be a Presidents Forum held every other Board meeting prior to the official start of the Board meeting. Topic of today’s forum is the relationships between USM institutions and the community colleges throughout the state. President Bogomolny, Chair of CUSP, began the discussion with great participation and interest among Regents and Presidents. Executive Director, MACC (Maryland Association of Community Colleges), Clay Whitlow also participated. (audiotape of the discussion on file in the Chancellor’s Office)

Minutes of the Public Session

B. Chairman Nevins called the meeting of the University System of Maryland Board of Regents to order at 1:52 p.m. on Friday October 21, 2005, University System of Maryland at Hagerstown. Those in attendance were: Chairman Nevins, Regents Finan, Florestano, Gill, Hug, Johnson, Kelly, Mandel, Mitchell, Pettit, Pevenstein, Rosapepe, and Willcher; Chancellor Kirwan, Vice Chancellors Goldstein and Vivona; Assistant Attorneys’ General Goedert and Short; Presidents Boesch, Bogomolny, Caret, Gira, Dudley-Eshbach, Lowe, and Ramsay Institutional representatives included Dr. Owen-Southall (CSU), Mr. Reznikov (UMBI). Dr. Wylie (UMCP), Mr. Leberknight (TU), Dr. Johnson (UMBC) Dr. Ramsey (Bowie), Dr. Colston (UMES); and Mr. Conti (UMUC) Ms. Ryan, members of the press and others.

Chairman Nevins recognized Senator Munson and thanked him for attending the meeting. Chairman Nevins stated that Senator Munson was instrumental in establishing the USM Hagerstown Center. Senator Munson thanked the Regents and said holding the BOR meeting at Hagerstown is very symbolic, and he appreciated the Regents involvement for making this institution possible.

Chairman Nevins recognized Andrew Rose, SGA president at UMCP, who had requested in advance an opportunity to address the Board on the student misconduct policy.

Mr. Rose expressed UMCP student concerns regarding post-game celebrations. He realizes the misconduct policy is under review by the Board this term and he believes that many students want to work with the Board. Most UMCP students do not want to give the school a bad name. Mr. Rose suggested initiating an open dialogue between the Regents and students to discuss the issues. The students’ goal is "no riots this year." Chairman Nevins thanked Mr. Rose and commended his active participation in helping to resolve the post game problems. Regent Rosapepe also recognized Mr. Rose for his efforts. A meeting will be set between student leaders and Regents.

C. Dr. David Warner, Executive Director of the Hagerstown Center, welcomed the Regents, Presidents USM staff and others. He thanked the Regents and Chancellor for locating the USM facility in Washington County. He then showed a video of the history and background of this historical building, which was built in 1756 as the Globe Tavern.

D. Committee of the Whole

1. Minutes from September 9, 2005 meeting were unanimously approved. Regent Rosapepe moved and Regent Florestano seconded.

2. Chancellor Kirwan - Chancellor Kirwan thanked the staff of the center with special thanks to Dr. Warner for hosting the meeting and to JoEllen Barnhardt for providing a tour of the facility. Chancellor Kirwan also thanked Senator Munson for his work in establishing the Hagerstown Center.

Highlights of Chancellor Kirwan’s Report:

- UMCP economist Thomas Schelling was awarded the Nobel Prize in Economics for his work on "Game Theory."
- UMCP President Dan Mote received the National Academy of Engineering’s Founders Award acknowledging his pioneering work in engineering.
- TU President Robert Caret received the 2005 George L. Braude Award from the Maryland Section of the American Chemical Society.
UMBC President Freeman Hrabowski is slated to accept the ABET Presidential Award for Diversity.

UMUC's MBA Program will receive an award for the Most Outstanding Online Teaching and Learning Program from the Sloan Consortium at its 10th International Conference on Online Learning.

UMB President Ramsay, along with Congressman Cummings, Governor Ehrlich and Mayor O'Malley celebrated the grand opening of the UMB BioPark.

UMCES: National Sea Grant Program Assessment Team gave Maryland Sea Grant Program the highest rating ever for a Sea Grant program.

CSU: Coppin was ranked in the top 20 in U.S. News & World Report’s” ranking wireless internet accessible campuses. Coppin also received the prestigious EDUCAUSE award for innovation in technology. President Battle received the 2005 Legacy Laureate Award.

FSU presidential search committee has been appointed and is chaired by Thomas Bowling, AVP for Student and Educational Services at FSU.

Chancellor Kirwan participated in a College Board press conference at the National Press Club regarding college pricing and financial aid.

Budget discussions continue with members of the Governor’s administration.

(The Chancellor’s full report is on file with the minutes.)

3. Bylaws technical amendment (action) – It is requested that the annual meeting of the Board be moved from September to June, reflecting the current practice. Regent Pevenstein moved for approval; seconded by Regent Florestano and unanimously approved.

4. Delegation of Authority for the 403(b) plan (action) - The plan requests the Board authorize the delegation of certain powers of the Chancellor as plan administrator to handle requirements for implementing the 403(b) plan for USM employees. Regent Florestano moved Regent Johnson seconded.

5. UMBI Columbus Center Lease – Chairman Nevins tabled the item from the Public Session agenda

E. Report of the Councils

1. Council of University System Presidents – President Bogomolny expressed his appreciation for the Presidents Forum as a regular part of board meetings. He noted that several items were discussed at the last meeting of the Presidents Council, including topics for this and future Presidents Forum and topics for discussion with the presidents’ meeting with the Governor on November 7th. The presidents also discussed a new policy prohibiting the use of contract lobbyists for state government relations.

2. Dr. Siegel presented the report of the Council of University System Faculty. Dr. Siegel stated CUSF is working with the Student Council and CUSS, to address the high cost of textbooks. Dr. Siegel sent a letter to all Senate Chairs for distribution to the faculty requesting the faculty to be cognizant of the costs of textbooks and other materials when planning their courses. Dr. Siegel stated the student’s request for CUSF to support the extension of the Thanksgiving break was denied, mainly because of scheduling and calendar problems. Regent Florestano asked Dr. Goldstein if the Provosts are addressing this issue for a report to the Education Policy Committee. Dr. Siegel requested to see the mission statements distributed to the Regents Education Policy Committee. (A written report was included with the board materials and is on file in the Chancellor’s Office.)

3. Mr. Hill presented the report of the Council of University System Staff (CUS). He stated that on Monday September 26, 2005 a letter was delivered to leaders in Annapolis (letter attached with the report) expressing concerns about affordable health care, prescription drug coverage and Optional Retirement Programs. Mr. Hill asked for Board support of their letter to the Senate and Delegates. (A written report was submitted with the board materials distributed in advance of the meeting and is on file in the Chancellors’ Office.)

4. University System Student Council – Isabell Cserno reported on behalf of Mr. Aragon

- Provisions of student misconduct policy – many students have concerns with some of the provisions especially the "Probation Before Judgment" clause in a draft of the policy. USMSC will have final recommendation available to the Board after its November meeting.
- Other issues she presented included the Thanksgiving break extension, concerns on textbook costs, and the role of students in the mandatory fee process.
- She informed the Board the USMSC moved its "Annapolis 101" Day from January 24 to January 25, 2006
F. Education Policy

1. Minutes of September 14, 2005 (included)
2. New Program Proposals Presented by Regent Florestano (action)
   - UMB: Ph.D. in Molecular Medicine – The Ph.D. represents an amalgamation of five existing separate doctoral programs. Regent Florestano moved for Board approval, seconded by Regent Rosapepe and unanimously approved.
   - UMB: Master of Professional Studies (MPS) and Post-Baccalaureate Certificate in Professional Studies. Regent Florestano moved for approval: seconded by Regent Mitchell and unanimously approved.
   - UMBC: Post Baccalaureate Certificate in Senior Housing Administration
     Regent Florestano moved for approval; seconded by Regent Rosapepe and unanimously approved.

The following were presented as information items:

3. Middle States Accreditation Process: Role of the Governing Board
4. Mission and Goals Concept Papers for USM Institutions
5. MHEC Process for Development of Final Report to the Office of Civil Rights on the Maryland/OCR Partnership Agreement

Item #4 above - Chairman Nevins encouraged his colleagues to attend December 1, 2005 special meeting of the Education Policy on Mission statements and requested a meeting reminder be sent to the Board members.

G. Finance Committee Regent Pevenstein

1. Minutes of September 22, 2005
2. University System of Maryland Section 401(a) Matching and Delegation Resolution Action (action) Regent Pevenstein moved for approval: seconded by Regent Rosapepe and Finan and unanimously approved.

H. Chairman Nevins reported on the E&E Committee meeting held October 11, 2005. He thanked Regent Kendall and his colleagues for their work on the dashboard indicators and Chairman Nevins praised the latest draft of the indicators. All regents will be invited to a meeting of E&E to review the dashboard indicators before final presentation to the Board.

Other agenda items to be added to this year’s E & E agenda include: the possibility for institutions to propose pilot or model programs, and the review of E & E programs to provide opportunities for intra-institutional and inter-institutional collaborations. The Board received positive feedback from the Governor and legislators with regard to its E&E efforts. Regent Hug stated that the Regents still have E & E as a high priority.

I. Regent Gill gave an update on the Technology Transfer Workgroup. Regent Gill stated this is a unique group because it includes industry leaders outside the Board and the institutions. The goals for the workgroup are:

1. Understand current technology transfer process within USM.
2. Understand private sector relationships to this and to explore ways to move quickly into commercialization.
3. Identify best practices.
4. Work with University Presidents to explore ways to implement best practices

*The Committee will meet again in November.*

*J. The meeting was adjourned at 3:01 p.m.*

*Audiotapes of the meeting are on file in the Office of the Board of Regents*
University System of Maryland Board of Regents
September 9, 2005

Minutes of the Public Session

A. Chairman Nevins called the meeting of the University System of Maryland Board of Regents to order at 9:37 a.m. on Friday September 9, 2005 at the University of Maryland, University College. Those in attendance were: Chairman Nevins, Regents Florestano, Gill, Houghton, Hug, Johnson, Kelly, Mandel, Mitchell, Pettit, Pevenstein, Riley, Rosapepe, and Willcher; Chancellor Kirwan, Vice Chancellors Goldstein, Schwab and Vivona; Assistant Attorneys’ General Goedert and Short; Presidents Battle, Boesch, Bogomolny, Hunter-Cevera and Ramsay; Interim President Allen; institutional representatives Dr. Wylie and Mr. Porcari (UMCP), Mr. Leberknight (TU), Dr. Buchanan (Salisbury), Dr. Johnson (UMBC) Dr. Ramsey (Bowie), and Dr. Holden (UMES); Ms. Ryan, members of the press and others.

Chairman Nevins officially introduced and welcomed new Regents Frank Kelly and Joel Willcher.

B. UMUC Interim President Nick Allen welcomed Regents and others to the meeting. He stated he is honored that he was asked to serve as interim president. Dr. Allen disseminated a UMUC fact sheet outlining “UMUC’s Role in Providing Access to Higher Education for Marylanders.” (copies on record).

Chairman Nevins thanked Dr. Allen and commended all the system presidents for their extraordinary response to the victims of Hurricane Katrina. He then thanked former Board Chairman Cliff Kendall for his work on the Board.

C. Committee of the Whole

1. Minutes from June 22, 2005 meeting were unanimously approved.

2. Chancellor Kirwan commented on the terrible disaster of Hurricane Katrina. Many USM institutions have friends and family affected by this tragedy. He mentioned the prompt responses to the hurricane relief effort and help with the recovery process by many of the USM institutions. He stated that all of our institutions have opened their doors in some way to help students from the Gulf region. Two-hundred students have already enrolled in USM institutions and every campus is providing counseling and emotional support for students.

Highlights of Chancellor Kirwan’s Report:

- Chancellor thanked Dr. Allen for taking on the responsibility of Interim President at UMUC.
- UMUC is offering a new Homeland Security Management Graduate Program.
- Bowie State University President Calvin Lowe is retiring at the end of the year.
- Chancellor Kirwan outlined the list of accomplishments at BSU under the direction of Calvin Lowe.
- Coppin State University received the prestigious EDUCAUSE award for innovation in technology.
- Frostburg State University’s College of Business received a prestigious Coleman Foundation Grant.
- Towson University is participating in the College Preparation and Intervention Program grant.
- UMBC received preliminary planning funds for a new Performing Arts & Humanities building.
- UMBI is celebrating its twentieth anniversary this year.
UMCES President Don Boesch is celebrating his fifteenth year as president.
Salisbury was ranked among the top 10% of all universities of its kind in the country according to a *U.S. News and World Report*.
Towson retained its fifth-place ranking in Top Public Universities in Master’s in the north, also appearing in a *U.S. News and World Report*.
UMCP is ranked in the top 20 among U.S. public universities, and named number one school in the country for nanotech education and research by *Small Times Magazine*.

Chancellor Kirwan then discussed the process for developing institutional four-year business plans.

(The Chancellor’s PowerPoint is on file with the minutes.)

3. Discussion: FY 2007 Budget Planning and Institutional Plans

Chairman Nevins emphasized the importance of Chancellor Kirwan’s presentation in two important areas -- growth and quality. He stated another key part of this initiative is the continuing E&E efforts.

D. Staff Awards - Chairman Nevins and Chancellor Kirwan presented the following awards:

**Extraordinary Public Service to the University or to the Greater Community**

- Exempt staff: Ruth Baker, Salisbury University
- Nonexempt staff: Carolyn Pritchett, University of Maryland, Baltimore

**Exceptional Contribution to the Institution and/or Unit**

- Exempt staff: Sharon Biederman, University of Maryland, University College
- Nonexempt staff: Dawn Johnson, Salisbury University

**Outstanding Service to Students in an Academic or Residential Environment**

- Exempt staff: Vaughn P. White, Salisbury University
- Nonexempt staff: Linda Dalo, University of Maryland, College Park

Chairman Nevins stated that Salisbury is represented in all three categories and congratulated Salisbury for this extraordinary accomplishment. He thanked and congratulated all of the awardees for their contributions, as well as the employees and staff at all USM institutions.

E. Reports of the Councils

1. Council of University System Presidents – President Bogomolny.

Presidents thanked the Regents for their support of the institutional efforts to address the Hurricane Katrina tragedy. At the presidents’ recent meeting, Chancellor Kirwan updated presidents on the process for presidential evaluations. There was also a brief discussion of the OCR agreement that terminates at the end of the year. Chairman Nevins stated that the Board will develop a process for more interaction with the presidents at board meetings. President Bogomolny reiterated the importance of enhancing the communication and
relationship between the Presidents and Regents.

2. Dr. Siegel presented a report of the Council of University System Faculty. A written report was included with the board materials distributed in advance of the meeting. Dr. Siegel stated that the faculty members care about the quality of our institutions. One thing that indicates that we work well as a System is the E & E process. She expressed some concerns about the Dashboard Indicators. Dr. Siegel stated that the Council is also working with some of their colleagues at the Gulf Coast schools affected by the hurricane.

Regent Kendall responded to Dr. Siegel’s comments about the Dashboard project. He said that the subcommittee is working to address her concerns, and that he feels that the project is part of a long-range accountability plan and is a “work in progress.”

3. Council of University System Staff – Mr. Hill. A written report was submitted with the board materials distributed in advance of the meeting. Mr. Hill announced the members of the CUSS executive committee. Mr. Hill mentioned the Council’s concerns on health care costs. He also outlined three major goals for the year.

4. University System Student Council – Mr. Aragon introduced three students attending the meeting, Otis Dupree, Secretary and Treasurer of the USMSC from BSU, Andrew Rose, Student Government Association President, UMCP and Devin Ellis, Chief of Staff, Student Government Association, UMCP. He announced the first meeting of the Student Council will be this Sunday and Regents are invited to attend any meetings during the year. Regent Florestano asked that a schedule of meetings be distributed.

Regent Willcher thanked Mr. Aragon for being so proactive on behalf of students, and Chairman Nevins encouraged the Student Council to work with (Student) Regent Willcher.

Resolution: Hurricane Katrina Draft #2

Chairman Nevins read the Resolution on Hurricane Katrina. The resolution provides that no affected student be financially disadvantaged in paying for their education; that financial assistance and scholarship support be available; that there be flexibility in bill payment; and that counseling and support be provided.

Chancellor Kirwan stated that the intent of the Resolution is to allow each institution to review students on a case by case basis.

Resolution moved by Regent Hug; seconded by Regent Pettit; unanimously approved.

F. Finance Committee Regent Pevenstein

1. FY 2007 Budget Process and USM Four-Year Business Plan (information)

Regent Pevenstein stated this is an information item that Chancellor Kirwan addressed in his report to the Board.

2. University System of Maryland: Twenty-Fifth Bond Resolution (action)

The bonds to be issued total $61.5M for current Capital Projects previously authorized by the Board of Regents. Regent Florestano moved, Regent Finan seconded, unanimously approved.

3. University of Maryland, College Park: Engineering Fields Project (action)

Regent Pevenstein explained that this item is being considered for formal board approval after it had received advance authority in July because of the time-sensitive nature to preparing the fields for spring 2006 use. It involves two projects, which previously were approved – relocation of student athletic fields and the construction of a new softball field. Regent Florestano moved. Chairman Nevins seconded, unanimously approved.
4. **Bowie State University: Housekeeping Services Contract (action.)**

This is a 5-year contract of $7M, which provides a minimum of 45% minority business participation; it replaces an existing contract that was competitively bid. Regent Florestano moved, Regent Houghton seconded; unanimously approved.

5. **University of Maryland University College: Policies and Guidelines for Overseas Employees (action).** The policy is designed to give UMUC flexibility that it needs for the hiring and administering of overseas employees. The current policies do not provide flexibility for the overseas operation. UMUC will submit any new policies to the Chancellor for approval. Regent Finan moved, Regent Hug seconded the motion, unanimously approved.

6. **University System of Maryland: Quarterly Review of Capital Improvement Projects (information).**

G. **Report of Committee on Organization & Compensation:** Regent Finan presented the report on behalf of Regent Mitchell who is attending the meeting via conference call. Regent Finan stated that at the June 22, 2005 board meeting seven MOU’s were approved in executive session:

   1. UMES Exempt Employees and AFSCME
   2. UMCP and FOP Lodge 23
   3. BSU Non-exempt Employees and AFSCME
   4. UMBC Non-exempt Employees and AFSCME
   5. CSU Exempt Employees and AFSCME
   6. CSU Non-exempt Employees and AFSCME
   7. CSU Sworn Police Officers and AFSCME

H. **Committee of the Whole**

   - Legislative Joint Committee Report (JCR) Requirement: Update on Regents’ E&E Initiative. Chairman Nevins stated this is an information item only; it is a copy of the E&E Initiative that was submitted to the legislature as required.
   - Regent Kendall gave an update and status on the Dashboard Indicators project; subcommittee will be ready to report to the E&E Workgroup in 2-3 weeks. Regent Kendall stated that a recommendation for implementation should come to the next board meeting.

I. The meeting was adjourned at 11:08 a.m.

*Audiotapes of the meeting are on file in the Office of the Board of Regents*
A. Chairman Kendall called the meeting of the University System of Maryland Board of Regents to order at 8:38 a.m. on Wednesday, June 22, 2005 at the University of Maryland Eastern Shore. Those in attendance were: Chairman Kendall; Regents, Florestano, Gill, Houghton, Hug, Johnson, Mandel, Mitchell, Nevins, Pettit, Pevenstein, Riley, Rosapepe and Tydings, Chancellor Kirwan, Vice Chancellors Schwab and Vivona; Ms. Hollander for Vice Chancellor Goldstein; Assistant Attorneys General Goedert and Short; Presidents Boesch, Caret, Dudley-Eshbach, Gira, Hrabowski, Lowe, Ramsay and Thompson; Vice Presidents Allen (UMUC), Porcari, (UMCP), Wiewel (UB), and Reznikov (UMBI), Ms. Ryan, members of the press and others.

B. President Thelma Thompson of the University of Maryland Eastern Shore formally welcomed Chairman Kendall and the Board of Regents, Chancellor Kirwan, the USM staff, and her fellow Presidents to campus. Dr. Thompson presented a video highlighting programs and events at UMES. She thanked Delegate Bozeman, who was at the meeting, for his support of the University.

C. Committee of the Whole

1. Minutes from the April 8, 2005 meeting were unanimously approved.

2. Chancellor Kirwan expressed his special thanks to Dr. Thompson for hosting the Board of Regents meeting and commended UMES on the excellent accommodations and arrangements for the meetings. Chancellor Kirwan then presented his third Annual Report (copies were distributed and are available on the USM website and in the Chancellor’s Office).

3. Regent Pevenstein read Resolutions of Appreciation for Regents Adela M. Acosta, Jeremy Horine and Joseph Tydings, whose terms end June 30, 2005. Regent Kendall moved, Regent Nevins seconded and the Board unanimously approved the resolutions. Several regents and the Chancellor expressed their gratitude and appreciation to Regent Tydings for his long-term service and commitment to the Board and to the State of Maryland.

4. Election of Officers – Regent Hug reported on behalf of Tom Finan, Chairman of the Nominating Committee. The committee consisted of: Regents Finan, Hug, Florestano, Pettit, and Mandel. The slate of officers for 2005-2006 is:

   Chairman: David H. Nevins
   Vice Chairman: Robert L. Pevenstein
   Secretary: Robert L. Mitchell
   Assistant Secretary: Nina Rodale R. Houghton
   Treasurer: Orlan Johnson
Chairman Kendall moved, Regent Rosapepe seconded the motion and it was unanimously approved.

Chairman Kendall warmly recognized Regent Nevins as the new Board Chair. Chancellor Kirwan commended Regent Kendall for his service as the Board of Regents Chairman.

Regent Pevenstein read the Resolution in Recognition of Outgoing Chair Cliff Kendall. Regent Nevins moved, Regent Rosapepe seconded, and it was unanimously approved. Several Regents, including incoming Chair Nevins, commended Chairman Kendall for his exemplary service and contribution to the Board of Regents as Chair.

Chairman Kendall expressed his appreciation for the comments and thanked all for their support of him as Board Chair. Chairman Kendall also congratulated Regents Nevins and Pevenstein in their new leadership roles.

Meeting dates for FY 2006 board meetings were proposed. Chairman Kendall moved acceptance, seconded by Regent Mitchell, and they were unanimously approved.

D. Report of the Councils

1. Dr. Gira spoke on behalf of the presidents. She reiterated the accolades for the outgoing Regents and the appreciation to Chairman Kendall. She commended the cohesiveness and effectiveness of the board committees given. She praised the commitment and dedication of the members of the board. She especially noted the work of the E&E Workgroup, and Chairman Kendall’s dedication to that group.

2. Council of University System Faculty – Dr. Chapin presented the report. He thanked the Board for its promptness in clarifying the Regents policy on tenure and promotion, effective July 1. He asked that the Regents commit to shared governance, particularly in matters of long term planning, E&E, etc. He announced that Martha Siegel will return next year as Chair of CUSF, and Bill Chapin will be Vice Chair.

3. Council of University System Staff report was presented by Mr. Crockett, who has just completed his term as chair. He presented the CUSS Resolutions of Appreciation (copies on file with the Board minutes in the Office of the Board of Regents).

4. University System Student Council. Mr. Aragon was not present to read the report, a copy of the USSC report was distributed to the Board members and is on file.

Chairman Kendall introduced Joel Willcher as the new Student Regent, who will join the Board on July 1.

E. Committee on Education Policy – Regent Florestano,

1. Minutes of June 1, 2005 Meeting.

2. New Academic Program Proposals

The follow Program Proposals were presented by Regent Florestano and moved for approval:


   Regent Mitchell seconded - unanimously approved.

   b. UMCP: Master of Mathematics of Advanced Industrial Technology.
Regent Mitchell seconded - unanimously approved.

c. UMCP: Bachelor of Science in International Business.
   Regent Mitchell seconded - unanimously approved.

d. UMUC: Master of Science in Health Administration Informatics.
   Regent Johnson seconded – unanimously approved.

e. Establishment of an Erickson School of Aging Studies at UMBC.
   Regent Mitchell seconded – unanimously approved.

3. Amendment of II-1.00 Policy on Appointment, Rank and Tenure of Faculty to add to the List of Approved Ranks in Section III the Title of "[Institution] Professor. " Regent Florestano explained that this rank is in practice on campuses across the country. It is sometimes called a "Professor of Practice." An individual who is outstanding in his/her field is not paid because he or she has a full-time paying job, but may be desirous of working within an academic setting to contribute to a particular discipline Chancellor Kirwan cited NIST and NIH employees as examples. Regent Florestano moved, Regent Mitchell seconded and it was unanimously approved.

4. Guidelines on Non-USM Institutions Offering Programs at USM Regional Centers. Regent Florestano moved, Regent Mitchell seconded and it was unanimously approved.

5. Reorganization of Academic Departments at UMBC – information item.


7. Reports on Academic Advising – information item.
   a. Coppin State University
   b. University of Maryland, Baltimore County
   c. University of Maryland Eastern Shore

   The committee has been reviewing advising programs at all of the degree-granting institutions at its meetings. Regent Florestano commended the institutional representatives for their superb reports and their effective programs.


9. Update on Implementation of Recommendation of Financial Aid Task Force – information item. A report will be coming out at the end of the summer with more detailed information of how the campuses are implementing the task-force’s recommendations.


F. Committee on Finance – Regent Nevins
Regent Nevins moved for approval of items 1 and 2 together:

1. FY 2007 Capital Budget Request and System Priority Listing;
   FY 2007-2011 Capital Improvement Program, and
   FY 2007-2016 Ten Year Capital Plan.

Regent Nevins stated the only item that the Board is committed to vote on today is the System Priority Listing, the actual request that will go to the Governor’s office. The Board will review the items for out-years in the future.

2. FY 2006 System Funded Construction Program Request

Regent Nevins moved for approval of agenda items 1 and 2, seconded by Regent Gill and unanimously approved.

Regent Nevins added that Finance Committee will report back to the Board on the development of a policy to promote private giving in support of capital construction. Secondly, the Committee is working on a proposal to determine how to incorporate deferred maintenance costs into future capital budget requests. Finally, the Finance Committee will appoint a group to review (and possibly make recommendations to improve) the capital budget process.

Regent Mitchell requested clarification of the System Priority Listing and exactly what items will be sent to the Governor for approval. Regent Nevins stated that all items on the listing will be submitted for approval, the total amount of $172M.

Regent Nevins asked that a vote be taken on items 3 and 4 together.

3. USM: Technical Amendments to USM Procurement Policies and Procedures

4. UMCP: Leave for the High Intensity Drug Trafficking Area (HIDTA) Task Force

Regent Nevins moved, Regent Florestano seconded, and the Board unanimously approved items 3 and 4.

5. UMUC: Group Tuition- Regent Nevins moved, Regent Pevenstein seconded, and it was unanimously approved.

6. USM: Quarterly Review of Capital Improvement Projects –information item

G. Report of the Workgroups

1. Capital Campaign Work Group – Regent Houghton

The System is actively gearing up for the Capital Campaign and this fall will be critical in terms of Campaign preparation at each institution. Regent Houghton will give regular briefings to the Board on major gifts received, beginning with the transformational gift to Towson University of $10.2M from the Robert M. Fisher Memorial Foundation, established by Jess and Mildred Fisher.

The Workgroup and USM Office hosted a series of development training programs with Marts & Lundy consultant John Cash for the USM leadership, USM Presidents and Vice Presidents for Advancement. Several VP’s for Finance and Administration attended as well. Plans are underway for more training programs. In April Regent Gill and Vice
Chancellor Schwab visited several individuals at UVA, which is currently preparing for a $3 billion dollar campaign.

Regent Gill summarized the Capital Campaign activities underway at UVA. He highlighted several items he felt distinguished UVA’s efforts:

- New fundraising model
- Planned giving focus
- Customization
- Volunteer champions (engaging alumni)
- Cross disciplinary teams
- Infrastructure – need to become more seamless
- Board of Visitors UVA totally committed
- Developing a culture of philanthropy

2. Effectiveness and Efficiency Work Group Report – Chairman Kendall stated that he would like our state to be a national leader in this area. He said the main focus of the E&E effort has been to reduce the University System cost structure while increasing its quality and value to the citizens of Maryland. The Committee has been committed to the needs of external constituents and to a transparent process open to citizens, employees, oversight agencies and the media. The first E&E Committee meeting was less than two years ago in July of 2003.

The most recent accomplishment of the group was the report of the Organizational Review Subgroup. The Review was started early this year and completed June 30, 2005. Chairman Kendall asked the Chancellor to give a brief summary of the report. Chancellor Kirwan stated that the subgroup was charged to analyze four "special purpose institutions,” those that did not fit the traditional model of four-year degree-granting institutions. They include:

- UMUC - Several initiatives were proposed to allow UMUC to be more flexible in offering programs overseas and in developing its online programs. All of the initiatives are completed or to be completed in the near future as some items require legislative or government regulatory agency approvals
- UB - The Board previously approved request to expand UB’s mission to include lower division programs. This request is pending approval from MHEC
- UMBI - Chancellor Kirwan’s recommendation to the Board is that UMBI continue to operate at this time as a free-standing institution headed by a President. He is recommending that he work with Presidents Ramsay and Hunter-Cevera over the course of the next several months to decide the appropriate location for IHV.
- UMCES. The Chancellor recommends that UMCES continue to be a free-standing institution headed by the President.
- With regard to the two research institutes, the main issue is their financial viability, given the uncertainty of state funding and their inability to generate tuition revenue.

Chairman Kendall presented a motion to accept the Chancellor’s report which the E&E Committee has unanimously approved. It was seconded by Regent Nevins and unanimously approved. Regent Rosapepe stated the conclusion assumes a 3% increase per year in state funding. Regent Rosapepe wanted to emphasize that because, by endorsing this, we are committing ourselves to protecting the research centers. Chancellor Kirwan will present a report to the Board on the progress on the IHV issue.

Chairman Kendall - The E&E Workgroup is preparing a series of dashboard indicators for each institution. The indicators are based on the themes in the strategic plan. This project will assist the board in managing information and accountability.

Old Business – Student Misconduct Policy

Chancellor Kirwan presented the status of the policy revision (copies of the current policy and the proposed revision were distributed at the meeting). Chancellor Kirwan stated that the major change in the redraft of the policy was to include "probation before judgment" as a reason for disciplinary action. There was a discussion by the Board and several
Presidents. Following this discussion the policy will be redrafted and presented for further consideration at a future Board meeting.

H. The meeting was adjourned at 11:15 a.m.

*Audiotapes of the meeting are on file in the Office of the Board of Regents*
Regent Florestano moved, Regent Nevins seconded and the Board of Regents voted unanimously to convene in Closed and Executive Session with the Chancellor on Friday, April 8, 2005 at the University of Baltimore at 11:15 a.m. and adjourned at 12:30 p.m. Those present were: Chairman Kendall, Regents Acosta, Finan, Florestano, Gill, Horine, Houghton, Hug, Johnson, Mandel, Mitchell, Nevins, Pettit, Pevenstein, Rosapepe, and Tydings, Chancellor Kirwan, Ms. Ryan, Assistant Attorney Generals Goedert and Short. The Board of Regents reviewed items on the agenda that were exempted under the Open Meetings Act for consideration in closed and executive session.

Minutes of the Public Session – April 8, 2005

A. Chairman Kendall called the meeting of the University System of Maryland Board of Regents to order at 9:15 a.m. on Friday, April 8, 2005 at the University of Baltimore. Those in attendance were: Chairman Kendall, Regents Acosta, Finan, Florestano, Gill, Horine, Houghton, Hug, Johnson, Mandel, Mitchell, Nevins, Pettit, Pevenstein, Rosapepe and Tydings, Chancellor Kirwan, Vice Chancellors Goldstein, Schwab and Vivona, Assistant Attorney Generals Goedert and Short, Presidents Battle, Boesch, Bogomolny, Caret, Dudley-Eshbach, Gira, Heeger, Hunter-Cevera, Lowe, Mote, Ramsay, Thompson, Vice President Johnson (UMBC), Vice President Orlin (UMB), Ms Ryan, members of the press and others.

B. President Robert Bogomolny of the University of Baltimore welcomed the Regents, Chancellor and Presidents to the newly renovated Moot Court Room. He stated that this is a time of great transition, opportunity and change at the University of Baltimore with a new leadership team, commitment to partnerships and collaborations, renewed commitment to the city and region, highest enrollment in a decade, increased focus on giving, promotion of centers of excellence. Two faculty and two students then presented brief statements on their work at UB.

C. Committee of the Whole

1. Minutes from the February 18, 2005 meeting were unanimously approved.
2. Regent Kendall and Chancellor Kirwan presented the 2005 Regent’s Faculty Awards to:
   a. Dr. Rosemary Jagus (COMB) and Dr. Eric May (UMES) Collaboration in Teaching
   b. Dr. Miranda Schruers (UMCP) and Professor Robert Percival (UMB) – Collaboration in Teaching
   c. Dr. Marylu McEwen (UMCP) – Mentoring
   d. Professor Enrique Codas (UMB) – Public Service
3. Chancellor Kirwan presented his report. Full report on file with the minutes and the USM web site.

Items of Note:

- MHEC approval of the joint MBA program with UB and Towson University;
- Recognition of numerous USM representatives in the Daily Record’s 100 Leading Women in the State including President Dudley-Eshedbach;
- UMBC Chess Team won National Collegiate Chess Championship;
- UMCP entrepreneurship program ranked nationally; 2 graduate school programs top ranked; 31 programs ranked in top 10 nationally;
- UMB Law School recognized in US News
- Anne Moultrie has arranged visits with the editorial boards to discuss the future of higher education in Maryland and the impact of the Board E&E initiatives, the legislative session and long term systematic approach to funding of higher education.
- Dr. Kirwan thanked the Regents, presidents and their staffs, with special recognition to Joe Bryce and Roz Hamlett for their efforts during the legislative session.

4. Appointment of Board Nominating Committee – Regent Kendall appointed Regent Finan, Chair, Regents Florestano, Hug, Mandel and Pettit. Chairman Kendall announced that he would not stand as a candidate for chair for next year. The election of officers will take place at the June 22, 2005 meeting of the Regents.

D. Report of the Councils

1. President Bogomolny presented the report of the Council of University System Presidents. The Presidents have been addressing issues and concerns with the tuition policy; the issue of mandatory costs. The Presidents participated in a leadership meeting concerning the upcoming capital campaign.

2. Council of University System Faculty – Dr. Richardson presented the report. CUSF is very concerned about the increased costs and changes in the health care benefits and the potential problems for 10 month employees if benefits are figured on a fiscal year as opposed to the calendar year.

Chancellor Kirwan stated that this change is a real concern; the State wants to align health care with the budget year and there is not much impact we can have on the decision.

3. Council of University System Staff report was presented by Angie Brickhouse, Vice Chair. She stated that the CUSS is worried about the changes and increased costs of health care and the effects on the USM staff.

E. Committee on Education Policy – Regent Florestano

1. Minutes of March 18, 2005 Meeting.

2. Creation of a Four-Year Undergraduate Program at the University of Baltimore. Regent Florestano moved for approval; seconded by Regent Hug and unanimously approved

3. New Program Proposals
   a. UMUC: Bachelor of Science in Gerontology. Regent Florestano moved for approval; seconded by Regent Mitchell and unanimously approved.

4. School of Public Health at UMB. Regent Florestano moved for approval; seconded by Regent Gill and unanimously approved.

The following items were presented as information:

5. Report on Racial and Gender Distribution of Faculty in USM

6. Report on External Funding

7. Intercollegiate Athletics:
   a. Annual Reports on Intercollegiate Athletics from USM Institutions
   b. Academic Progress Rates at NCAA Division I Institutions

8. Report on USM Regional Centers at Shady Grove and Hagerstown

9. USM Enrollment Projections, 2005-2014

10. K-16 Update

F. Regent Nevins presented the report of the March 17, 2005 meeting of the Committee on Finance.

1. Minutes of the March 17, 2005 Meeting were approved.

2. Self-Support Charges and Fees for FY 2006. Regent Nevins, moved for approval, seconded by Regent Florestano and unanimously approved.

   Regent Nevins moved that items 3 through 6 be placed on the consent agenda; seconded by Regent Pevenstein.

3. Rescission of BOR VII-5.50 – Policy on Endowment Funds Investment Objectives
4. Proposed Amendment to the Nonexempt Staff Employees Salary Structure
5. UMB: Student Dental Clinics Management Contract
6. UMBC: Food Service Contract Renewal
Items unanimously approved.


The following items were presented for information:

8. USM: Minority Business Enterprise Activity Report for Fiscal Year Ending June 30, 2004


G. Report of the Workgroups

1. Capital Campaign Work Group – Regent Houghton stated that the workgroup will meet on May 2. Mr. John Cash of Marts and Lundy will facilitate a discussion with Regents and USM Presidents and Vice Presidents of Advancement on the upcoming capital campaign.

2. E&E Work Group Report – Regent Kendall stated the group is monitoring the implementation of items; welcome new suggestions from all. He commended the presidents and staffs for their creative ideas.

H. New Business

1. University of Baltimore Mission Statement – Regent Florestano moved for endorsement; seconded by Regent Nevins and unanimously approved.

Chancellor Kirwan said that since Chairman Kendall has announced he will not run for chair next year, he wanted to say how much we value Mr. Kendall’s leadership and efforts to the Board and the institutions.

Regent Tydings then congratulated the Regents, Chancellor and Presidents for their work with the legislators during this year – it is the first time in his memory that the legislators have not cut the System budget. The Chairman and Chancellor are to be commended for their extraordinary efforts.

I. The meeting adjourned at 11:09 a.m.
Chairman Florestano moved, Regent Nevins seconded and the Board of Regents voted unanimously to convene in Closed and Executive Session with the Chancellor on Friday, February 18, 2005 at the Universities at Shady Grove beginning at 8:35 a.m. and adjourning at 9:05 a.m. The Executive Session reconvened at 11:10 a.m. and adjourned at 1:00 p.m. Those present were: Chairman Kendall, Regents Acosta, Finan, Florestano, Gill, Horine, Houghton, Hug, Johnson, Mandel, Mitchell, Nevins, Pettit, Pevenstein, Rosapepe, and Tydings, Chancellor Kirwan, Ms. Ryan, Assistant Attorney Generals Goedert and Short. The Board of Regents reviewed items on the agenda that were exempted under the Open Meetings Act for consideration in closed and executive session.

Minutes of the Public Session – February 18, 2005

A. Chairman Kendall called the meeting of the University System of Maryland Board of Regents was to order at 9:16 a.m. on Friday, February 18, 2005 at the Universities at Shady Grove. Those in attendance were: Chairman Kendall, Regents Acosta, Finan, Florestano, Gill, Horine, Houghton, Hug, Johnson, Mandel, Mitchell, Nevins, Pettit, Pevenstein, Rosapepe and Tydings, Chancellor Kirwan, Vice Chancellors Goldstein, Schwab and Vivona, Assistant Attorney Generals Goedert and Short, Presidents Battle, Boesch, Bogomolny, Caret, Gira, Heeger, Hrabowski, Lowe, Vice President Holden (UMES), Dr. Wylie (UMCP), Ms. Zinner (SU), Ms Ryan, members of the press and others.

B. Dr. Stewart Edelstein, Director of the Universities at Shady Grove welcomed the regents, presidents and other guests and gave a brief overview of the planned expansion of Shady Grove. Dr. Edelstein then presented four students who gave brief accounts of their studies at Shady Grove:

- John Arcilla, UMCP, Robert H. Smith School of Business, Accounting
- Ms. Martha Chandler Gurzick, UMB School of Nursing
- Ms. Cherie Lucas, UMUC Management Studies and Human Resource Management
- Mr. Jas Sidhu, UMCP, Robert H. Smith School of Business, General Business and Cell Biology and Molecular Genetics.

C. Committee of the Whole

1. Approval of Minutes from the December 10, 2004 meeting

Approval of the Minutes from the Special Meeting of January 26, 2005

Chairman Kendall motioned for approval; Seconded by Regent Hug. Regent Mitchell noted that the sentence in the Chancellor’s Report “The Chancellor also added that there have been two years with no compensation for faculty and staff should read: ….there have been two years with no increase in salary for faculty and staff.”

Unanimously approved as amended.
2. Chancellor Kirwan’s Report

Full report on file with the minutes as well as on the USM web site.

Chancellor Kirwan thanked Dr. Edelstein for all of his work and stated that Shady Grove Center has been used as the model for the newly opened Hagerstown Center.

Highlights:

- UMCP received two large gifts totaling $60 million
- Coppin’s President Battle chosen for Champions of Courage Award in Baltimore;
- Frostburg’s Community Outreach Partnership Center program was designated as a "Place of Promise" by the American Association of State Colleges of Universities.
- Bowie has built a $1 million supercomputer in cooperation with Apple Computer, Inc.
- Towson University has initiated the Top 10% Scholars Program, offering incentives to attract the best and brightest graduates of Baltimore City and County public high schools.
- UMBC continues to serve as an excellent example of how a campus can increase the presence and success of women faculty in science and technology. Since 2000, the number of tenured or tenure-track women faculty in these fields has more than doubled, from 17 to 36.
- Moody’s Investors Service has updated the USM’s long-term bond rating.
- USM has launched USMBriefs to inform regional opinion leaders how the USM is enhancing quality, access and affordability.

3. Revision to the Council of University Staff Constitution

Mr. Crockett, chair of the Council of University Staff (CUSS), presented the ration to amend the CUSS Constitution to the Regents which would allow two individuals from an institution to be from the same "class – exempt or non-exempt" to serve on the CUSS. Motion to approve by Chairman Kendall, moved by Regent Nevins, seconded by Regent Tydings and unanimously approved.

4. UMCP and USM Energy Procurement

Chairman Kendall presented the group procurement proposal for approval, moved by Regent Florestano; seconded by Regent Acosta and unanimously approved.

5. Regent Rosapepe spoke about his concern for the incidents that followed recent UMCP basketball games. He offered the following resolution on student riots:

"The Board of Regents strongly supports the College Park campuses zero tolerance policy on post-game rioting. We direct the Chancellor to work with President Mote, the Attorney General’s Office, and the Prince George’s County States Attorney to identify any potential changes in Board Policy, campus practice, or state law to assure implementation of the Board of Regent’s policy to dismiss students who participate in riots."

Seconded by Regent Florestano.

Regent Kendall clarified that the proposal intends for the USM to review Regent policy to see if it needs to be amended. Regent Rosapepe agreed.

Dr. Anne Wiley stated that UMCP shares the concern and impatience of the Board with this behavior that threatens the security of the community. A small number of students are tarnishing the reputation of the campus. UMCP would support modification on the USM Policy on Student Riots.

Following discussion, the resolution was unanimously approved.
D. Report of the Councils

1. Council of University System Presidents (CUSP) – President Bogomolny presented the CUSP report. The presidents are pleased with how the budget hearings have proceeded in the legislative session. He suggested two issues where the Presidents can be helpful: the statewide Office of Civil Rights Agreement (OCR) comes up for review shortly. The presidents have requested that the Chancellor assemble a working group to meet with MHEC to participate in the review as appropriate. Also facilities renewal is a very important issue for the System. Vice Chancellor Vivona will work with the Vice Presidents on the facilities renewal issues.

2. Council of University System Faculty (CUSF)

No report

3. Council of University System Staff – Mr. Crockett presented the CUSS report. The Council thanks the Governor for his support of the USM. He thanked the Board, Chancellor and Presidents for the work on the budget issues. The Council is concerned about the impending increase in health care costs.

4. University System Student Council – Mr. Aragon presented the report. The January 18 Annapolis 101 event was a huge success. He thanked Chairman Kendall, Chancellor Kirwan and Mr. Bryce for their assistance and participation. The USSC is working on an alcohol resolution and will bring it to the Board soon. Regarding post-game riots, Mr. Aragon suggested that the students need to have a way provided by the University to celebrate after games.

E. Education Policy Committee – Regent Florestano

1. Minutes of January 26, 2005 meeting

2. New Program Proposals (action)

   - UB: B.A. in Human Services Administration
     Moved for approval by Regent Florestano, seconded by Regent Horine and unanimously approved.

   - UMCP: Ph.D. in Second Language Acquisition
     Moved for approval by Regent Florestano, seconded by Regent Acosta and unanimously approved.

   - UMCP: Master of Professional Studies (M.P.S.) and Post-baccalaureate Certificate in Professional Studies
     Moved for approval by Regent Florestano, seconded by Regent Rosapepe and unanimously approved.

   Regent Florestano moved that Items 3, 4, and 5 be placed on the consent agenda; seconded by Regent Acosta.

3. USM Policy on the Admission of First-Time Freshmen in the Spring Semester

4. USM Policy on Alternative Means of Earning Academic Degree Credit

5. USM Policy on Standard Credit Requirements for Baccalaureate Degree Programs
Regent Rosapepe stated that there needs to be alternative ways of earning credits similar to the Virginia Initiative.

Regent Florestano said that the Chancellor will be setting up a committee through K-16 Council to take a look to see how we can move forward on something similar to the Virginia Initiative.

Regent Tydings: Is there some procedure in place for follow-up especially on the second item – alternative means of earning academic credit. Are reports from the campuses to be expected?

Chancellor Kirwan stated that we are concerned and committed to accountability with all of the E&E initiatives. The basic strategy which is being developed now is to develop a process tag these courses.

Regent Tydings stated that the deans and teachers should focus on presenting information to students on potential job opportunities, internships etc. where students can work and earn credits.

Regent Rosapepe suggested that next year in addition to looking at numbers, to have campus provosts brief the board on their experiences with the new policies.

Items 3, 4, and 5 were unanimously approved.

6. Teacher Education: Support for Funding of Professional Development Schools. Regent Florestano moved for endorsement; seconded by Regent Pettit and unanimously approved.

7. Technology Fluency Implementation Reports was presented as an information item. Regent Florestano stated that students are coming to campus better prepared and the report was so positive that the Education Policy Committee has recommended that it will not require this report in the future.

8. Annual Report of the Office of Civil Rights Partnership Agreement was presented as information. The agreement expires in 2006 and the Chancellor will be working with MHEC as it prepares the a final report.

9. Reports on Academic Advising (Information)
   - Frostburg State University
   - University of Maryland University College

10. No Child Left Behind and Higher Education presented as information.

11. Virginia Initiative on Early College Credits (Information)

   This program encourages students to take up to 15 credits prior to entering college – set up agreement with high schools and colleges for what courses are approved. Chancellor and a committee will look to see how a similar program could work in Maryland.

12. Opening Fall Enrollments, 2004 presented as information

Regent Pevenstein commended Regent Florestano and the Education Policy Committee for taking concepts brought from the E&E Work Group and implementing them as policies.
F. Committee on Organization and Compensation

Status of MOU’s with Bargaining Units:

1. UMB non-exempt employees and AFSCME
2. UMCES non-exempt employees and MCEA

Regent Finan announced that the above MOU’s were accepted in Executive Session.

G. Report of the Workgroups

1. Capital Campaign Work Group – Regent Houghton presented the report of the January 28, 2005 meeting of the Work Group. The group will be helping to guide the USM capital campaign with two principal goals: (1) raising significant new resources for System institutions and (2) building the fund-raising capacity and infrastructure to support robust advance operations at USM institutions well into the future. Preliminary goals have been received from the institutions and are being analyzed; aggregate campaign goals will not be available for public dissemination until the silent phase is completed. Training programs on fund-raising will be held to mobilize Vice Presidents, Deans, and volunteers. It was suggested that some of our campuses teach courses in fund-raising; nonprofits are important to the regions economy, these courses could help workforce development.

2. E&E Work Group Report – Regent Kendall stated that the group is continuing to work on organizational review of the 4 non-traditional institutions. We are currently working on recommendations for changes at UMUC that need legislative approval. No major changes at any institutions will be made without open discussion prior to any decisions. We are developing a dashboard - key indicators that need to be reviewed.

Regent Mandel stated that a System issue is the retaining and recruitment of professors because of salary problems and the inability to pay those salaries at the individual institutions. He suggested exploring the creation of a special fund of money under the control of the Chancellor. This fund would allow an institution to get assistance to retain someone who is being recruited by another university or someone they would like to bring to their university.

Regent Kendall stated that he would ask the Chancellor to look into this idea and explore its possibilities.

Regent Mitchell stated that recruiting topnotch faculty and research individuals is also dependent on our facilities. We need to address the huge number of deferred maintenance issues as well. Regent Mitchell asked that the Chair and Board consider a resolution reaffirming support for the capital funds for Shady Grove III to be presented to the legislators. Following discussion, the resolution was withdrawn.

H. The meeting was adjourned at 10:58 a.m.